



ASSOCIATION OF  
FOUNDATIONS

ANNUAL  
REPORT

2013

# AF Members



## Message

The year 2013 seemed to have passed swiftly as AF pursued with vigor our key result areas: membership growth and development, constructive engagement both with the public and private sectors, and institutional sustainability.

As a network that puts a premium on excellence, building the capability of our membership remains to be our priority goal. We took advantage of opportunities that enabled us to tap resources that would support these activities. One major undertaking has been the CSO Strengthening Project where a total of 21 AF members receive mentoring, six (6) of which are directly under the tutelage of AF Executive Director, Oman Jao. Aimed at addressing various organizational development needs of assisted organizations, AF has been assigned to take care of board governance primarily. Our good governance training team led by Capacity Building Chair, Carn Abella, shares its expertise as AF is continuously requested to conduct this training not just to organizations under the CSO Strengthening Project but for other partner organizations and networks as well.

Our in-house capability building program, the Members Capacity Contributed (MCC), manifests our commitment to helping our member organizations to either become or stay strong, reliable and credible development partners. We are humbled by the show of support of our members in this undertaking as they signed up not just to be at the receiving end of the program but also contributed resources – both technical and financial – to ensure the success of the program. A total of P105,000 was raised from contributions of members alone. An equivalent amount from the interest earnings of the AF endowment fund brought the total MCC Fund to P203,000. A member mentoring another member strategy is already in place and expected to expand in number and be completed next year.

In terms of partnerships, existing alliances which have geographic and thematic focus intend to maximize their full potential to bring about significant development breakthroughs especially at the local level. Likewise, we support government initiatives by ensuring that our members are regularly informed about ongoing government programs and encouraged to engage in various ways, such as through participation in local development councils or in the implementation of programs such as the Sustainable Livelihood Program (SLP), Grassroots Participatory Budgeting Process (GPBP) and Volunteer and Citizenship Program (VCP), to name a few. Our ongoing projects with Australian Aid and the Peace and Equity Foundation reflect conscious efforts to promote and facilitate public-private partnerships, e.g. supporting volunteering as a strategy to monitor government projects, review of criteria to establish CSO legitimacy, among others.

At the onslaught of criticisms that came in the wake of the pork barrel scam, protecting the integrity of the third sector has become an important goal that required our attention. Knowing that the sector has been judged unfairly because of a rotten few, AF, rather than being defensive by responding to the criticisms head-on, is taking a more strategic communications approach meant to highlight the social development work that we do, show how

these impact to improving the living conditions of the indigent and less privileged, and put a face to thousands of nameless development workers whose only desire is to make a difference in the lives of the poor. Such noble spirit is something to be proud of. AF is keen on protecting and communicating it, subtly but confidently, through the NGO Trust Project. This is still work in progress but it is one initiative that we shall pursue not only for AF members but also for our partner networks and institutions.

Finally, we are happy to report that 93% of AF members are in good standing. Almost all members prepare and submit an annual report and audited financial statements. The two documents, although very basic, are, nonetheless, important indicators that everyone has a functioning management system in place. Complemented with a record 100% in annual dues payment in 2013, AF has a reason to celebrate. AF ought to hold its head high. Congratulations to everyone, and keep up the great work!

We do hope that you will likewise find your continued association with AF as something to cherish. To this end, we continue nurturing our credibility and strength as a capacity-builder, good governance advocate, and a reliable resource of information on the non-profit sector in the Philippines. The latter was made apparent in the choice made by the research team from the Lien Centre for Social Innovation (Singapore) to partner with AF in profiling Philippine philanthropy in its study of philanthropic policy in select Southeast Asian countries. Our online database of CSOs is currently the most comprehensive of its kind in the Philippines. We will continue to look for opportunities to build our reservoir of information and share these with the bigger public.

As we proceed in our journey towards the accomplishment of our strategic goals, we would like to extend our heartfelt gratitude to all AF members, the AF Boards of Advisors and Trustees, and our partner institutions and organizations. All of us together make real our mission of *Building Foundations, Building a Better Future!*

Maraming salamat po!



*Judy A. Roxas*  
**JUDY A. ROXAS**  
Chairperson



*Felicitas C. Rixhon*  
**FELICITAS C. RIXHON**  
President

# Membership growth & development

*As a network, AF draws strength from the cumulative force of its basic unit – its member organizations. In the key result area on membership growth and development, AF focuses on building the capacities of its members in organizational development, program implementation and governance.*

## *Capacity Building Activities*

This year, AF embarked on a continuing mentoring and consultancy activities for members both under the CSO Strengthening Project – a collaboration with five other organizations with support from USAID – and its in-house capacity building program, the Members Capacity Contributed (MC<sup>2</sup>). Interventions focused on board governance and various organizational and institutional development elements, including preparation related to undergoing PCNC certification.

Mentoring/consultation sessions for the following AF members were directly handled by Mr. Oman Jiao of the AF Secretariat:

Catholic Educational Association of the Philippines (CEAP)*	Mentoring for PCNC readiness, Jan 15 and Oct 21, Quezon City
Conrado & Ladislawa Alcantara Foundation, Inc.*	Mentoring sessions: Feb 15-16, June 13-14, Sept 9-11, Oct 6, Jan 8-10, Feb 17
J. Amado Araneta Foundation, Inc.	Various consultation meetings related to the preparation for the PCNC certification process
Kasik Development Foundation, Inc.*	Mentoring sessions: Feb 15-16, June 13-14, Aug 27-28, Sept 23
Mahitara Foundation, Inc.*	Mentoring sessions: June 13-14, March 18-19, Sept 9-11, Oct 7
Ponong Batangan Community Foundation, Inc.*	Validation workshop, Sept 3, Lipa City
Uyongco Foundation, Inc.*	<ul style="list-style-type: none"><li>• Mentoring sessions: January 16-17, May 23, June 18</li><li>• Strategic Planning Session, March 12-14</li><li>• Validation workshop, Sept 16-17, Iloilo City</li></ul>

\* supported under the CSO Strengthening Project

### Members Capacity Contributed (MC<sup>2</sup>)

After its launch in 2012, the Members Capacity Contributed or simply MC<sup>2</sup> was pilot-tested in 2013. The following mentoring matches were made:

- a. Antipolo Seminary Foundation partnered with Ms. Fely Rixhon of Philippine Center for Population and Development
- b. Baco's Foundation partnered with Mr. Paolo Gonzalez of Jesuit Communications Foundation
- c. Mangyan Heritage Center (MHC) partnered with Fr. Manny Guazon of Pongong Batangan Community Foundation
- d. Cartwheel Foundation partnered with Ms. Cecile Alcantara of Coca-Cola Foundation Philippines
- e. ERDA Foundation partnered with Mr. Roy Luntayao of Habitat for Humanity Philippines Foundation
- f. Josefa Segovia Foundation partnered with Mr. Paolo Gonzalez of Jesuit Communications Foundation
- g. Lorna Development Foundation partnered with Ms. Marichu Lopez of Jaime V. Ongpin Foundation

MC<sup>2</sup> was designed as a cooperative venture among AF members. In 2013, it was able to pool contributions from members amounting to P101,500. Subsequently, the Board in the meeting held in August 2013 approved the utilization of the interest income of the endowment fund to match the amount raised by members. This action doubled the funds available to P203,000.

### Regional Partnerships

AF continued to support and to encourage partnerships of members among themselves as well as with other institutions or sectors. The regional partnerships of the Batangas Alliance, SOCSARGEN Convergence, Davao Cluster, Negros Coalition and Baguio Caucus undertook activities to further their common objectives.

### Contributors to the MC<sup>2</sup> Fund

1. AAI Charity Foundation, Inc.
2. Aboltiz Foundation, Inc.
3. Ala-Ala Foundation
4. Andres Soriano Foundation, Inc.
5. Ang+Hortaleza Foundation, Inc.
6. Angelo King Foundation, Inc.
7. Antipolo Seminary Foundation, Inc.
8. Antique Development Foundation, Inc.
9. AWECA Foundation, Inc.
10. AY Foundation, Inc.
11. Babe's Foundation, Inc.
12. Bato Balesi Foundation, Inc.
13. Catholic Educational Association of the Philippines
14. Childhope Asia Philippines, Inc.
15. Conflict Resolution Group Foundation, Inc.
16. DAR Employees Foundation, Inc.
17. De La Salle University Science Foundation, Inc.
18. Educational Research and Development Assistance Foundation, Inc.
19. Foundation for Adolescent Development, Inc.
20. Fundación Santiago
21. Global Environment and Nature Ecosystems Society (Phil.) Foundation, Inc. (GENESYS)
22. Habitat for Humanity Philippines Foundation, Inc.
23. Ilog Kinderhome Foundation, Inc.
24. Inocencio Nagtoco Memorial Foundation, Inc.
25. Jesuit Communications Foundation, Inc.
26. Josefa Segovia Foundation, Inc.
27. Lorna Community Development Foundation, Inc.
28. Luke Foundation, Inc.
29. Mahatma Foundation, Inc.
30. Mangyan Heritage Center, Inc.
31. Muntinlupa Development Foundation, Inc.
32. Negros Economic Development Foundation, Inc.
33. Ninoy and Cory Aquino Foundation, Inc.
34. Northern Philippine Tribal Communities Development Center, Inc.
35. PACAP Iloilo Chapter, Inc.
36. Philippine Airlines Foundation, Inc.
37. Philippine Center for Population and Development, Inc.
38. Pongong Batangan Community Foundation, Inc.
39. SHFT Foundation, Inc.
40. SIMAG Foundation, Inc.
41. Simon of Cyrene Children's Rehabilitation and Development Foundation, Inc.
42. South Cotabato Foundation, Inc.
43. Super Industry Foundation, Inc.
44. Usawag Development Foundation, Inc.
45. Uyungco Foundation, Inc.
46. Vgent Foundation, Inc.
47. WS Family Foundation, Inc.
48. Xavier Science Foundation, Inc.

# Constructive engagement with government agencies, the business sector, and other civil society organizations

Social development is a concern of everyone. AF's goal is to be able to complement efforts of both government and the larger civil society to address pressing social development issues more effectively. Furthermore, AF is keen on protecting the legitimacy of the sector, building its credibility and sustaining relationships with the two sectors.

## A. PROJECTS

### *CSO Strengthening Project*

\* with support from USAID

AF is part of a consortium of civil society organizations (CSOs) that implements capacity building interventions for CSOs. Supported by USAID, this 3-year project started in 2012. Led by the Ayala Foundation, Inc., it includes, aside from AF, CODE-NGO, Philippine Business for Social Progress (PBSP), Philippine Council for NGO Certification (PCNC), and the National College of Public Administration and Governance (NCPAG). The consortium conducted the following activities:

1. Project Steering Committee Meetings: April 23-24, July 16, Sept 30, Oct 9, Dec 11
2. Mentors' Workshop - Jan 15-17
3. Organizational Development Session - Aug 14-16
4. Board Governance Workshops:
  - Davao - Jan 9-11, Jan 23-25
  - Cebu - Feb 6-8, Feb 20-22
  - NCR - April 3-5, April 10-12, Oct 24-25, Dec 4-6
5. Project Development, Implementation, Monitoring and Evaluation Workshop, May 27
6. Non-US Organization Pre-Award Survey (NUPAS) - training on Oct 29-30 and field visit on Nov 5-7
7. One-on-one mentoring (for non-AF members):
  - a. Central Visayas Network of NGOs (CENVISNET)
    - Mentoring activities: Feb 13, Aug 22-23
    - Strategic Planning Session, Sept 20-21
  - b. Coalition for Bicol Development (CBD)
    - Mentoring activities: March 21-22, Oct 14
  - c. Kaabag sa Sugbo Foundation, Inc.
    - Mentoring activity, Feb 13
  - d. PROCESS-Bohol
    - Strategic Planning Sessions: June 10-11, July 18-19

## Strengthening Citizen Volunteerism for Participatory Governance

\* with support from Australian Aid

This project aims to promote, facilitate and enhance the engagement and involvement of citizens in governance activities at national and local levels. Its outcome will be achieved by developing the capacities of the National Coalition on Volunteerism (NCV) to become the national voice for volunteerism and an apex network of organizations doing volunteer service in the Philippines. The core group of NCV is currently composed of the Associate Missionaries of Assumption (AMA), IAVE-Philippines (International Association for Volunteer Effort), Jesuit Volunteers Philippines Foundation, Inc. (JVPPFI), Kaisa Para sa Kaunlaran, Miriam College - Institutional Network for Social Action (INSA), Volunteer Organizations Information Coordination and Exchange (VOICE), and VSO Bahaginan Foundation. AF as the project proponent serves as facilitator of the group and houses the NCV Secretariat.



NCV identified key result areas during their Strategic Planning Session

Aside from regular meetings, NCV had a strategic planning session on July 10, and representation meetings with PNVSCA and DILG-LGA. NCV was the main proponent of the celebration of the National Volunteer Month (NVM) held in December 2013. Highlights of the event included the Volunteer Sharing Session (Dec 6) at Miriam College and the NVM main program on Dec 7 at the Quezon City Hall grounds.



NCV presented a plaque of recognition to Quezon City Vice Mayor Joy Belmonte for her support to the volunteer sector and the celebration of the National Volunteer Month.

## Study on Requirements and Processes of Local Funding Institutions for Partner CSOs

\* with support from the Peace and Equity Foundation

At the wake of the pork barrel scam, there is a greater challenge today to determine the legitimacy as well as the credibility of NGOs and foundations. One of the lessons learned is that this goes way beyond mere registration with the SEC, CDA, DOLE or HLURB. This study focuses on the experiences of local funding institutions (LFIs) - Foundation for a Sustainable Society, Inc. (FSSI), Foundation for the Philippine Environment (FPE), Peace and Equity Foundation (PEF), and the Philippine Tropical Forest Conservation Foundation (PTFCF) - in assessing the worthiness of their partner-organizations. The LFIs provide financial and technical resources to its selected CSO partners. With the vast resources that they are responsible for, they have to protect the integrity of their respective funding portfolios using a set of standards that must be met by their would-be implementing CSO partners. This study will be completed in 2014.

## NGO Trust Project

The NGO Trust Project is envisioned as a platform that will facilitate a shift in conversations about NGOs. It will accentuate the important role they play in social development, focus on the legitimacy of NGOs, and share best practices. Spearheaded by AF, this project is in collaboration with the Caucus of Development NGO Networks (CODE-NGO), League of Corporate Foundations (LCF), Philippine Council for NGO Certification (PCNC) and Philippine Partnership for the Development of Human Resources in Rural Areas (PhilDHRA). The NGO Trust Project is a work in progress.

## *Enhancing Civil Society Engagement in the Implementation and Monitoring of Government Programs*

*\* with support from Australian Aid*

The project included activities related to the updating and publication of the CSO Database and the study on citizen participation in government programs. This was completed on August 31, 2013. The required external audit of the usage of project funds was undertaken by SGV & Co. and was completed in December 2013. This project is now officially closed, its fund balance, however, is being utilized to conduct a policy study, a description of which follows.

*AF in partnership with the Australian Aid and local funding institutions determine ways to protect the integrity of the NGO sector. In photo standing from L-R: Bobby Calingo of PEF, Omer Jan of AF, Jay Lacsamana of FSI, Godof Villabando of FPE, Onggie Canivel of PTFICF, Andrew Parker of Australian Aid, and project consultant Raul Gonzalez. Seated from L-R: Roselle Rasay of CODI-NGO, Ann Asko of AF, Helen Tong and Jill Cameron both of Australian Aid*



### *Policy Study: CSO Good Governance Standards*

*\* with support from Australian Aid*

The project "Enhancing Civil Society Engagement in the Implementation and Monitoring of Government Programs" was amended to include a policy study on CSO good governance standards utilizing unused funds. Since it is important to establish a CSO's legitimacy and credibility when they engage government, the study was to develop a system to do it which would be applicable and acceptable to CSOs in general. This system to be proposed to government would serve as a mechanism for rating CSOs.

Mr. Raul Gonzalez was contracted to undertake a review of existing accreditation processes by various government agencies and local government units as well as by other NGOs and CSO networks. The study suggested that having standards would not necessarily lead to compliance. It proposed looking at four elements if compliance is the end-goal: first, the governance standard itself; second, a monitoring tool; third, an incentive or reward for compliance; and, fourth, capacity building support to meet the standard. The outcome of the study will point to the next steps to promote good governance in the sector.

### *Salaries & Benefits Survey*

The results of the study on Salaries and Benefits Scheme among members of AF and LCF has been finalized and published.



## B. FORUMS, TRAINING, WORKSHOPS

### *Focused Group Discussion on Philippine Philanthropy*

\* with support from the Lien Centre for Social Innovation (Singapore)

The Lien Centre for Social Innovation (Singapore) conducted a study of philanthropic policy in select Southeast Asian countries. In the Philippines, it asked AF to assist its research team. AF arranged an FGD for the report's author, Ms. Prapti Upadhyay, and LCSi board member, Ms. Crystal Hayling, so they may hear directly from a select group of key NGO resource persons about the state of philanthropy in the Philippines on May 30, 2013. The study was expected to be completed by year-end.



(L-R) Prapti Upadhyay, Marissa Camacho, Dites Santamaria, Rory Tolentino, Dodo Macasbet, Crystal Hayling, Helen Ordoña, Omar Jao, and Sam Fomer

### *Forum on Skills-Based Volunteering (SBV)*

The forum on Skills Based Volunteering (SBV) was held on June 25, 2013 with Ms. Willie Mae Bolden (Georgia Justice Project, Atlanta, Georgia) as resource speaker. SBV is an innovative approach in volunteering that utilizes the skills, experience, talents and education of volunteers and matches them with the needs of nonprofits. By leveraging the knowledge and expertise of the skills-based volunteer, it helps build and sustain the nonprofit's capacity to achieve its goals successfully. The forum discussed and determined if SBV would work in Philippine setting it concluded that the culture and circumstances surrounding local volunteering seemed to be inappropriate for SBV. However, if the system/SBV infrastructure were to be installed in an organization with the support of high-level management, it could prove very useful. Corporate foundations, in particular, expressed interest in adopting the SBV model.



Participants of Forum on Skills-Based Volunteering

### *Social Media & Writing Workshop*

AF, in cooperation with the Open Budget Partnership (OBP) and Rappler, held a Social Media and Writing Workshop conducted by Ms. Chay Hoffler and Ms. Glenda Gloria, both of Rappler, on September 5, 2013. During the activity, participants learned the basics of online story-telling, how to "sell" stories and story-telling in 140 characters, e.g., via Twitter and other social media platforms.

### *Forum on Revalidation of Tax Exemption Ruling*

In partnership with SGV Foundation, Inc., AF hosted the Forum on Revalidation of Tax Exemption Ruling on October 22, 2013. Tax partners from professional services firm SGV & Co. discussed the process and intricacies involved in securing this ruling from the Bureau of Internal Revenue (BIR). The premise of the forum was the directive indicated in Revenue Memorandum Order No. 20-2013 (RMO



Atty. Willie Villanueva of the SGV & Co. Tax Group explains the process of revalidating the tax exemption ruling

20-2013) which requires all non-stock corporations including those which have been issued tax exemption rulings/certificates prior to June 30, 2012, to file their respective Applications for Tax Exemption Revalidation with their Revenue District Office (RDO).

The forum was also supported in part by the Ayala Foundation, Inc.

### *Board Governance Workshop*

The Asia Foundation (TAF), manager of the Philippines-Australia Community Assistance Program (PACAP), requested AF to give its current PACAP partners a workshop on "Building Successful Boards". Two separate sessions were arranged: one in NCR held on November 18 and another in Cagayan de Oro held on November 25. Both sessions were handled by Ms. Carn Abelia and Mr. Oman Jiao.

## **C. DSWD Multi-Sectoral Governance Coalition (MSGC)**

Mr. Norman Jiao was invited by the Department of Social Welfare and Development (DSWD) to be a member of the reconstituted Multi-Sectoral Governance Coalition (MSGC) for the next two years. The MSGC was formed to be DSWD's advisor and partner in its Performance Governance System (PGS). As the DSWD has begun the implementation of strategic initiatives towards the 2030 Vision, it seeks to have a strengthened and more active MSGC in order to accelerate strategic discussions to the next level, thus, the reconstitution of the MSGC.



DSWD Sec. Dinoy Soliman (middle) leads the oath-taking of MSGC members composed of (from L-R) Dir. Anelise Baraguan of DILG, Mr. Rex Dizon II of MHR, Mr. Rafael Lopez of FRRP, MSGC Chair Miguel Rene Dominguez, MSGC Vice-Chair Evelyn Singson, Ms. Rita Jimenez-David of RDI, Ms. Tina Montano-Palma of ABS-CBN, Ms. Teresita Orosa of NEDA, and Mr. Oman Jiao of AF

# Institutional sustainability

*AF is fortifying the backbone of the network by ensuring that its systems are at par with standards; building credibility and maintaining a good reputation are important considerations in the way forward.*

## 47<sup>th</sup> General Assembly

18-19 April 2013, AIM Conference Center, Makati City

There were 715 participants who attended the meeting representing 107 of the 126 AF member organizations.

The GA meeting agenda included the presentation of the 2012 activities and audited financial statements, ratification of the Acts of the Board, oath-taking of new member organizations, and election and oath-taking of new board members.

Plenary speakers were invited to share relevant and timely information with the GA. Among these were Undersecretary Jose Mari M. Oquifena of the Presidential Communications Operations Office (PCOO) for Special Concerns who presented the *Pilipinas Natin* platform which promotes volunteerism in nation-building; Undersecretary Angelita Y. Gregorio-Medel of the DWSD Institutional Development Group who presented updates on DWSD programs and CSO engagements; and Mr. Duke Dolorical of Simbahang Lingkod ng Bayan (SLB) who shared a voter's education manual.

In line with AF's thrust to continue building the capacities of its membership, the GA Business Meeting was preceded on April 18 by sessions on organizational strengthening and program development.



*AF Chairperson Judy Roxas leads the oath-taking of newly-elected board members.*



*Usec. Angelita Gregorio-Medel answers questions regarding engaging DWSD.*



*The 47<sup>th</sup> General Assembly*

### *Member Report Card*

As of December 2013, 93% of members are in good standing. AF also posted a record 100% collection of members' annual dues.

### *New AF Members*

The following joined the AF roster as Regular Members:

- |                                     |                                     |
|-------------------------------------|-------------------------------------|
| a. Caritas Manila, Inc.             | c. Kamayo Mindanao Foundation, Inc. |
| b. iHome Greater Metro Manila, Inc. | d. Synergia Foundation, Inc.        |

### *Endowment Fund*

In spite of the challenging climate of the investment market, the principal of the endowment fund remains intact and AF was able to use a small portion of the interest income to match the funds raised by the Members Capacity Contributed (MC<sup>2</sup>) program (Note: MC<sup>2</sup> raised P101,500 in its pooled fund and the equivalent of this amount was withdrawn from the Endowment Fund's interest earnings).



### *AF Secretariat Planning Workshop*

9-10 May 2013, Clark, Pampanga

The Secretariat had a planning workshop to develop an action plan to meet the deliverables of the AF Strategic Plan.

### *Various Learning Sessions attended by the AF Staff*

- Oct 1-2 - Administrative, Human Resource and Disaster Risk Management, c/o AF-USAID - Joey Alegre
- Oct 3-4 - Finance Management, c/o AF-USAID - April Abracia & Alfonso Mendoza
- Nov 8 - Fraud Control Seminar & Trainers' Training, c/o Australian Aid - Oman Jao
- Dec 2 - Child Protection Policy Seminar, c/o Australian Aid - Joey Alegre

### *Revalidation of AF's Tax Exemption Ruling*

AF engaged the services of SGV & Co.'s Tax Group to work on the revalidation of AF's tax exemption ruling by the Bureau of Internal Revenue (BIR). The required documents were submitted to the BIR on December 16, 2013.

### *Free office space for the AF Secretariat*

The J. Amado Araneta Foundation, Inc. (JAAF) continues to support AF operations by providing free office space at the Aurora Tower, Araneta Center, Quezon City since 2009.

### *Annual External Audit of Financial Statements*

The Financial Statements of AF were audited by SGV & Co.

## Representations

1. Caucus of Development NGO Networks (CODE-NGO)
  - Fely Rixhon (Philippine Center for Population and Development), Official AF Representative
  - Oman Jiao (AF Secretariat), Alternate AF Representative
  - Lemia Simbulan (Andres Soriano Foundation, Inc.), Vice-chair of Commission on Internal Reform Initiatives (CIRI)
  - Marichu Lopez (Jaime V. Ongpin Foundation, Inc.), Member of Commission on Institution and Capacity Building (CICB)
2. Philippine Council for NGO Certification (PCNC)
  - Oman Jiao (AF Secretariat), Official AF Representative
  - Fely Rixhon (Philippine Center for Population and Development), Alternate AF Representative
3. Foundation for a Sustainable Society, Inc. (FSSI)
  - Oman Jiao (AF Secretariat), Official AF Representative
4. Peace and Equity Foundation, Inc. (PEF)
  - Edith Villanueva (Sugar Industry Foundation, Inc.), Member of the Board of Trustees
5. Partnership for Development Assistance in the Philippines (PDAP)
  - Danny Urquico (Child and Family Service Philippines, Inc.), Official AF Representative
  - Oman Jiao (AF Secretariat), Alternate AF Representative
6. United Nations Civil Society Advisory Committee (UNCSAC)
  - Fely Rixhon (Philippine Center for Population and Development), Official AF Representative
  - Oman Jiao (AF Secretariat), Alternate AF Representative
7. Philippines-Japan NGO Partnership (PJP)
  - Oman Jiao (AF Secretariat), AF Representative

## COMMITTEES

Capacity Building	Membership	Community Foundations	Partnerships	Institutional Stability
Chairperson Carm Abella Ramon Magsaysay Award Foundation	Chairperson Doris Ferrer Catholic Educational Association of the Philippines	Chairperson Fr. Manny Guazon Pondong Batangan Community Foundation, Inc.	Chairperson Fely Rixhon Philippine Center for Population and Development	Chairperson Judy Roxas Gerry Roxas Foundation, Inc.
Members	Members	Members	Members	Members
Dolor Cardeno ERDA Foundation, Inc.	Cecile Alcantara Coca-Cola Foundation Philippines, Inc.	May Corpuz Philippine Center for Population and Development	Connie Angeles SM Foundation, Inc.	Fely Rixhon Philippine Center for Population and Development
Mamelle Cordova Security Bank Foundation, Inc.	Marlu Balmaceda SGV Foundation, Inc.	Oman Jiao AF Secretariat	Chaco Molina Fundación Santiago	Oman Jiao AF Secretariat
Cling Jorge Bato Balani Foundation, Inc.	Pearly Cruz AY Foundation, Inc.		Oman Jiao AF Secretariat	
Lemia Simbulan Andres Soriano Foundation, Inc.	Nix Hipolito Jesuit Volunteers Philippines Foundation, Inc.			
Oman Jiao AF Secretariat	Oman Jiao AF Secretariat			

**ASSOCIATION OF FOUNDATIONS PHILS., INC.**  
**(A Nonstock, Not-for-profit Corporation)**

**STATEMENTS OF ASSETS, LIABILITIES AND FUND BALANCES**

	December 31	
	2013	2012
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	P 3,860,597	P 3,163,862
Receivables - net of allowance for doubtful accounts of P 21,500 in 2012	-	149,000
Prepaid insurance	18,815	-
<b>Total Current Assets</b>	<b>3,879,412</b>	<b>3,312,862</b>
<b>Noncurrent Assets</b>		
Available-for-sale investments	31,879,265	32,963,020
Property and equipment	26,581	45,238
<b>Total Noncurrent Assets</b>	<b>31,905,846</b>	<b>33,008,258</b>
<b>TOTAL ASSETS</b>	<b>P 35,785,258</b>	<b>P 36,321,120</b>
<b>LIABILITIES AND FUND BALANCES</b>		
<b>Current Liabilities</b>		
Accounts payable and accrued expenses	P 292,788	P 313,893
<b>Fund Balances</b>		
General fund	224,520	959,332
Project fund	3,388,685	2,084,875
Endowment fund		
Fund balance	14,652,758	14,695,590
Unrealized gain on changes in fair value of available-for-sale investments	17,226,507	18,267,430
<b>Total Endowment Fund</b>	<b>31,879,265</b>	<b>32,963,020</b>
<b>Total Fund Balances</b>	<b>35,492,470</b>	<b>36,007,227</b>
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<b>P 35,785,258</b>	<b>P 36,321,120</b>

**ASSOCIATION OF FOUNDATIONS PHILS., INC.**  
(A Nonstock, Not-for-profit Corporation)

**STATEMENTS OF COMPREHENSIVE INCOME**

	2013				2012			
	General Fund	Project Fund	Endowment Fund	Total	General Fund	Project Fund	Endowment Fund	Total
<b>REVENUE</b>								
Grants and donations	P680,041	P2,950,120	P-	P3,630,161	P1,215,349	P1,605,062	P-	P2,820,411
Membership and registration dues	1,127,750	-	-	1,127,750	1,082,702	-	-	1,082,702
Sponsorship contribution	535,000	-	-	535,000	1,252,000	170,000	-	1,422,000
MC <sup>2</sup> Contributions	116,500	-	-	116,500	-	-	-	-
Interest income	13,484	-	58,668	72,152	62,453	-	-	62,453
Others	80,956	-	58,668	139,624	132,172	-	-	132,172
	2,553,731	2,950,120	58,668	5,562,519	3,754,674	1,775,062	-	5,529,736
<b>PROGRAM COST</b>								
	1,893,916	1,648,310	-	3,542,226	2,147,162	4,407,034	-	6,554,196
<b>GENERAL AND ADMINISTRATIVE EXPENSES</b>								
Personnel	918,162	-	-	918,162	1,147,458	-	-	1,147,458
Professional fees	144,000	-	-	144,000	152,000	-	-	152,000
Communications	120,817	-	-	120,817	104,581	-	-	104,581
Office supplies	55,817	-	-	55,817	12,163	-	-	12,163
Utilities	41,375	-	-	41,375	44,147	-	-	44,147
Depreciation and amortization	18,657	-	-	18,657	18,631	-	-	18,631
Taxes and licenses	10,818	-	-	10,818	9,001	-	-	9,001
Transportation	31,443	-	-	31,443	6,974	-	-	6,974
Others	155,438	-	-	155,438	105,491	-	-	105,491
	1,496,127	-	-	1,496,127	1,600,446	-	-	1,600,446
<b>TOTAL EXPENSES</b>	3,390,043	1,648,310	-	5,038,353	3,747,608	4,407,034	-	8,154,642
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES</b>	(836,312)	1,303,810	58,668	526,166	7,066	(2,631,972)	-	(2,624,906)
<b>OTHER COMPREHENSIVE INCOME</b>								
Unrealized gain on changes in fair value of available for sale investments	-	-	(982,255)	(982,255)	-	-	2,991,378	2,991,378
Valuation gain realized through profit or loss	-	-	(58,668)	(58,668)	-	-	-	-
<b>Total other comprehensive income</b>	-	-	(1,040,923)	(1,040,923)	-	-	2,991,378	2,991,378
<b>TOTAL COMPREHENSIVE INCOME</b>	(P836,312)	P1,303,810	(P982,255)	(P514,757)	P7,066	(P2,631,972)	P2,991,378	P366,472

**ASSOCIATION OF FOUNDATIONS PHILS., INC.****(A Nonstock, Not-for-profit Corporation)****STATEMENTS OF CHANGES IN FUND BALANCES  
FOR THE YEARS ENDED DECEMBER 31, 2013 AND 2012**

	General Fund	Project Fund	Endowment Fund	Unrealized gain on changes in fair value of available-for-sale investments	Total Fund Balances
<b>BALANCES AT</b>					
<b>DECEMBER 31, 2011</b>	<b>₱506,766</b>	<b>₱6,662,347</b>	<b>₱13,195,590</b>	<b>₱15,276,052</b>	<b>₱35,640,755</b>
Excess project funds released from restriction	1,945,500	(1,945,500)	-	-	-
Additional appropriation to endowment fund	(1,500,000)	-	1,500,000	-	-
Total comprehensive income (loss) for the year	7,066	(2,631,972)	-	2,991,378	366,472
<b>BALANCES AT</b>					
<b>DECEMBER 31, 2012</b>	<b>959,332</b>	<b>2,084,675</b>	<b>14,695,590</b>	<b>18,267,430</b>	<b>36,007,227</b>
Total comprehensive income (loss) for the year	(836,312)	1,303,810	58,668	(1,040,923)	(514,757)
Transfer from endowment fund	101,500	-	(101,500)	-	-
<b>BALANCES AT</b>					
<b>DECEMBER 31, 2013</b>	<b>₱224,520</b>	<b>₱3,388,685</b>	<b>₱14,652,758</b>	<b>₱17,226,507</b>	<b>₱35,492,470</b>



**ASSOCIATION OF FOUNDATIONS PHILS., INC.**  
(A Nonstock, Not-for-profit Corporation)

**STATEMENTS OF CASH FLOWS**

	Years Ended December 31	
	2013	2012
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Excess (deficiency) of revenue over expenses	P526,166	(P2,624,906)
Adjustments for:		
Valuation gain on available for sale investments	(58,668)	-
Depreciation and amortization	18,657	18,631
Interest income	(13,484)	(62,453)
Unrealized foreign exchange gain – net	(1,636)	(1,383)
Operating income (loss) before working capital changes	471,035	(2,670,111)
Decrease in receivables	149,000	118,197
Increase in prepaid insurance	(18,815)	-
Increase (decrease) in accounts payable and accrued expenses	(21,105)	61,726
Net cash generated from (used in) operations	580,115	(2,490,188)
Interest received	13,484	62,453
Net cash flows generated from (used in) operating activities	593,599	(2,427,735)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Proceeds from sale of available for sale investments	101,500	-
Acquisition of available for sale investments	-	(1,500,000)
Acquisitions of property and equipment	-	(11,696)
Net cash flows from (used in) investing activities	101,500	(1,511,696)
<b>EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS</b>		
	1,636	1,383
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>		
	696,735	(3,938,048)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>		
	3,163,862	7,101,910
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>		
	P3,860,597	P3,163,862

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## VISION

AF is a vibrant community of respected foundations dedicated to building a just and equitable society.

## MISSION

AF commits to enhance the capacity of its members to deliver relevant, quality programs for Philippine development.

# AF Members

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Marikina Foundation, Inc.



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MUDRA-ALC (MUDRA FOUNDATION) FOUNDATION  
ESTABLISHED 1998, INCORPORATED



Multi-Sector Alliance  
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NACED Development  
Foundation, Inc.



NCF (Negro Cultural Foundation)



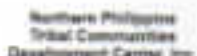
Negros Economic Development  
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NIFAP Sugar Workers Foundation, Inc.



NIPRA (Negro Industrial Promotional Association)



Northern Philippine Tribal Communities  
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NEDA (Negro Education Development Association)



NEDA (Negro Education Development Association)



Nutrition Foundation  
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Philippine Airlines  
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PCCO (Philippine Center for Population and Development, Inc.)



Philippine Rural Reconstruction  
Movement



PHINMA (Philippine Home Industries Manufacturers Association)



PLP (Philippine Lumber Producers' Association)



Philippine Rural Community  
Development



Philippine Rural Community  
Development



Philippine Rural Community  
Development



Philippine Rural Community  
Development



Philippine Rural Community  
Development



Philippine Rural Community  
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Philippine Rural Community  
Development



SGV Foundation



SIMAG Foundation  
(Established 1989)



SMC (Santo Domingo de Marikina)



Simon Of Cyrino  
(Center for Rehabilitation and Development)



SMC (Santo Domingo de Marikina)



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SMC (Santo Domingo de Marikina)



SMC (Santo Domingo de Marikina)



SMC (Santo Domingo de Marikina)



SMC (Santo Domingo de Marikina)



Synergeia



Synergeia



TCC (Tahitian Cultural Projects and Services, Inc.)



TCC (Tahitian Cultural Projects and Services, Inc.)



TCC (Tahitian Cultural Projects and Services, Inc.)



Theosophical Society of Women



UDA (Urban Development Association)



UYGONGCO



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